## Acute Hospital Financial Performance Trends

| Hospital                         | City/Town       | County              | Hospital Type              | Fiscal Year End | Number of<br>Months Data |                            |                              |
|----------------------------------|-----------------|---------------------|----------------------------|-----------------|--------------------------|----------------------------|------------------------------|
| UMass Memorial Medical Center    | Worcester, MA   | Worcester           | Academic Medical<br>Center | 09/30/14        | 12                       |                            |                              |
| Financial Performance Indicators | FY10            | FY11                | FY12                       | FY13            | FY14                     | MA Industry Median<br>FY14 | North East US Median<br>FY13 |
| PROFITABILITY                    |                 |                     |                            |                 |                          |                            |                              |
| Operating Margin                 | 3.5%            | 3.3%                | 0.8%                       | -2.3%           | 1.1%                     | 2.6%                       | 2.9%                         |
| Non-Operating Margin             | 0.6%            | -0.2%               | 1.2%                       | 6.9%            | 0.2%                     | 0.8%                       | 0.1%                         |
| Total Margin                     | 4.1%            | 3.1%                | 2.0%                       | 4.6%            | 1.3%                     | 4.2%                       | 3.8%                         |
| Operating Surplus (Loss)         | \$48,593,416    | \$45,248,965        | \$11,257,796               | (\$35,234,600)  | \$17,311,000             | -                          |                              |
| Total Surplus (Loss)             | \$57,170,820    | \$42,852,124        | \$27,804,878               | \$68,934,052    | \$19,830,000             | -                          |                              |
| LIQUIDITY                        |                 |                     |                            |                 |                          |                            |                              |
| Current Ratio                    | 1.5             | 1.9                 | 1.6                        | 1.3             | 1.6                      | 1.6                        | 1.6                          |
| Days in Accounts Receivable      | 45              | 42                  | 68                         | 52              | 44                       | 40                         | 49                           |
| Average Payment Period           | 88              | 53                  | 73                         | 93              | 78                       | 59                         | 65                           |
| SOLVENCY/CAPITAL STRUCTURE       |                 |                     |                            |                 |                          |                            |                              |
| Debt Service Coverage (Total)    | 3.4             | 2.9                 | 2.7                        | 1.9             | 2.7                      | 5.6                        | 4.0                          |
| Cash Flow to Total Debt          | 17.3%           | 18.4%               | 15.4%                      | 20.2%           | 14.5%                    | 20.2%                      | 13.6%                        |
| Equity Financing                 | 14.7%           | 12.3%               | 11.6%                      | 25.5%           | 24.6%                    | 51.1%                      | 46.6%                        |
|                                  |                 |                     |                            |                 |                          |                            |                              |
| OTHER                            | #400 000 444    | <b>0111</b> 000 007 | <b>#4.40.000.007</b>       | #000 000 40 f   | <b>#007.004.00</b>       |                            |                              |
| Total Net Assets                 | \$180,286,444   | \$141,028,967       | \$140,892,207              | \$322,283,104   | \$297,984,000            |                            |                              |
| Assets Whose Use is Limited      | \$36,846,143    | \$22,535,080        | \$25,238,966               | \$22,598,347    | \$16,616,000             |                            |                              |
| Net Patient Service Revenue      | \$1,342,766,330 | \$1,341,373,121     | \$1,356,163,643            | \$1,322,334,872 | \$1,441,516,000          |                            |                              |

For descriptions of the metrics, please see the Massachusetts Hospital Financial Performance Technical Appendix

For more information, please contact:

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